

Martial Arts Business Plan

BUSINESS PLAN

"Unleash the Warrior Within."



Prepared By



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Executive Summary

Market opportunity

Martial Arts Training

Marketing & Sales Strategies

Financial Highlights



An executive summary is the first section of the business plan intended to provide an overview of the whole business plan.

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→ Warrior's Path Martial Arts

Start your executive summary by briefly introducing your business to your readers. This section may include the name of your martial arts business, its location when it was founded, the type of martial arts business, etc.

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Start writing here..

Market opportunity

Warrior's Path Martial Arts

Summarize your market research, including market size, growth potential, and marketing trends. Highlight the opportunities in the market and how your business will fit in to fill the gap.

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Start writing here..

Martial Arts Training

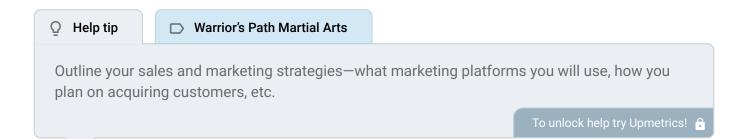
Help tip

Warrior's Path Martial Arts

Highlight the martial arts training you offer your clients. The USPs and differentiators you offer are always a plus.

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Marketing & Sales Strategies



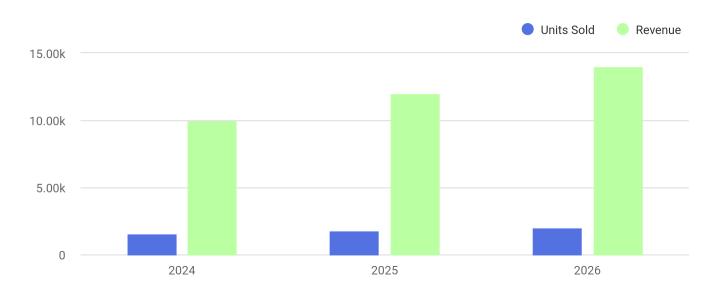
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Financial Highlights



Start writing here..

Units Sold v/s Revenue Chart



Financial Year	Units Sold	Revenue
2024	1,550	\$10,000
2025	1,800	\$12,000

Summarize your executive summary section with a clear CTA, for example, inviting angel investors to discuss the potential business investment.

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Write a call to action for your business plan.

Company Overview

Ownership Mission statement Business history

Future goals



Depending on what details of your business are essential, you'll need different elements in your business overview.

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→ Warrior's Path Martial Arts

Describe your business in this section by providing all the basic information:

Describe what kind of martial arts business you run and the name of it. You may appoint in

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Start writing here..

Ownership



Warrior's Path Martial Arts

List the names of your martial arts business's founders or owners. Describe what shares they own and their responsibilities for efficiently managing the business.

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Start writing here..

Business Owners





Ethan Brooks

10000 Shares

Mission statement



Summarize your business' objective, core principles, and values in your mission statement. This statement needs to be memorable, clear, and brief.

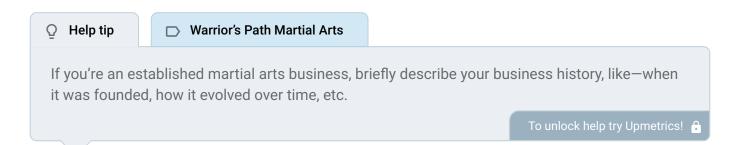
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At [Warrior's Path Martial Arts], our mission is to empower individuals of all ages through martial arts training, promoting discipline, confidence, and physical fitness. We are committed to creating a supportive and inclusive environment where students can achieve their personal best while embracing the core values of respect, perseverance, and excellence.

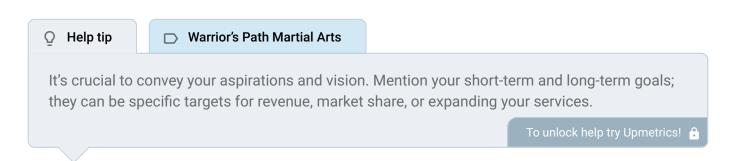


Business history



Start writing here..

Future goals



Market Analysis

Target Market

Market size and growth potential

Competitive analysis

Market trends

Regulatory environment



Market analysis provides a clear understanding of the market in which your printing business will run along with the target market, competitors, and growth opportunities.

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To write the introduction section of your market analysis, start by clearly identifying your primary target market.

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Start writing here..

Target Market



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Start this section by describing your target market. Define your ideal customer and explain what types of services they prefer. Creating a buyer persona will help you easily define your target market to your readers.

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Start writing here..

Market size and growth potential

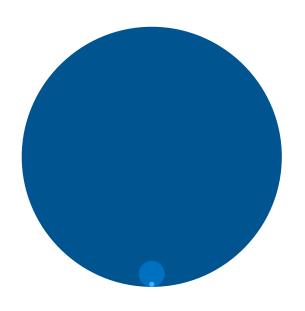


Warrior's Path Martial Arts

Describe your market size and growth potential and whether you will target a niche or a much broader market.

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Market Size



Available Market

Represents the total population in Westminster, CA, and surrounding areas interested in fitness and

500k

Served Market

Indicates individuals actively seeking martial arts or self-defense training programs within a 10-mi

50k

Target Market

Focuses on families, children, and young professionals willing to enroll in structured martial arts

10k



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Identify and analyze your direct and indirect competitors. Identify their strengths and weaknesses, and describe what differentiates your martial arts business from them. Point out how you have a competitive edge in the market.

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Competitive analysis

Gracie Barra Westminster

Gracie Barra Westminster is a renowned Brazilian jiu-jitsu (BJJ) academy offering programs for kids, adults, and families.

Features

Specializes in Brazilian jiu-jitsu classes.

Offers programs for selfdefense, fitness, and competition.

Family-oriented training environment.

Strengths

Strong brand recognition and reputation in the BJJ community.

Highly experienced instructors with championship-level expertise.

Focus on community engagement and events.

Weaknesses

Limited variety in martial arts disciplines; focuses solely on BJJ.

Higher pricing compared to other martial arts academies in the area.

UFC GYM Huntington Beach

UFC GYM is a large, chain-operated gym offering mixed martial arts (MMA) training, fitness classes, and personal coaching.

Features

MMA training programs for all ages.

Includes fitness-oriented classes such as kickboxing and HIIT.

State-of-the-art facilities with extensive equipment.

Strengths

Access to a wide range of fitness and martial arts programs under one roof.

Well-established brand backed by UFC's global reputation.

Modern amenities and flexible membership plans.

Weaknesses

Lacks a personalized approach due to its large scale.

Classes often have high studentto-instructor ratios.

Not as community-focused as smaller, independent academies.

American Taekwondo Academy

American Taekwondo Academy provides traditional taekwondo training with a focus on discipline and self-defense.

Features

Taekwondo classes for children, teens, and adults.

Self-defense workshops for women.

Focuses on traditional martial arts values and competitions.

Strengths

Offers a structured curriculum that emphasizes discipline and skill progression.

Strong local reputation built over several years.

Affordable pricing with family discounts.

Weaknesses

Limited variety in martial arts styles; focuses exclusively on taekwondo.

Facility size and equipment are less modern compared to competitors.

Marketing efforts are minimal, impacting their visibility.

Market trends



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Analyze emerging trends in the industry, such as changes in customer behavior or preferences or something else. Explain how your business will cope with all the trends.

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Regulatory environment





Products and Services

Services

Quality Measures



The product and services section of a martial arts business plan should describe the specific services and products that will be offered to customers. To write this section should include the following:

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To craft the introduction for your "Products and Services" chapter, begin by positioning your business within its industry, emphasizing its unique strengths or value proposition.

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Start writing here..



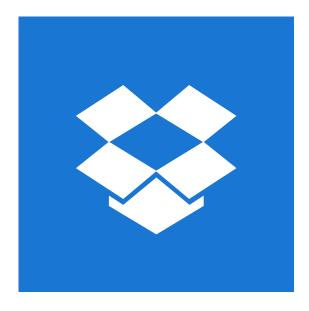
Mention the martial arts training your business will offer. This list may include:

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· Basic martial arts

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Services



Basic Martial Arts Training

Price: [\$120]/month

Foundational training in martial arts techniques, stances, and movements for beginners.

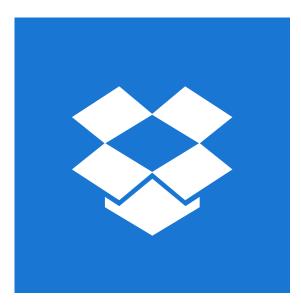
Specifications

- Duration: 3 classes per week, each lasting 1 hour.
- Includes introductory self-defense techniques.
- Small class size (maximum 10 students).
- Ideal for ages 13 and above with no prior experience.

Advanced Martial Arts Training

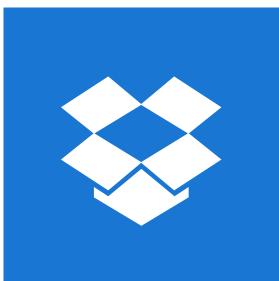
Price: [\$180]/month

Advanced-level classes for experienced martial artists focused on complex techniques and forms.



Specifications

- Duration: 4 classes per week, each lasting 1.5 hours.
- Specialized training in advanced combat strategies.
- · Tailored curriculum based on individual skill level.
- Access to exclusive workshops and guest instructors.



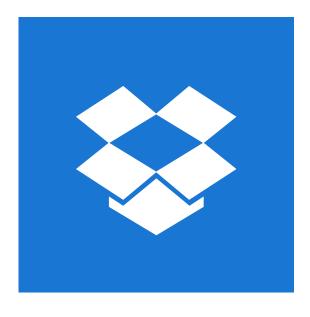
Children's Martial Arts Classes

Price: [\$100]/month

Fun and engaging martial arts classes designed for children to promote discipline, fitness, and confidence.

Specifications

- Duration: 2 classes per week, each lasting 45 minutes.
- For ages 5-12, with age-appropriate techniques and activities.
- · Focus on teamwork, respect, and self-control.
- Parents receive quarterly progress reports.



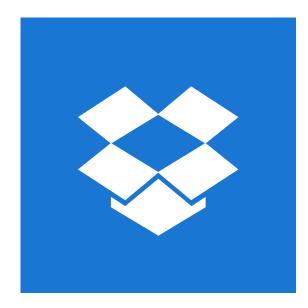
Self-Defense Workshops

Price: [\$50]/session (drop-in) or [\$200] for 5 sessions

Practical workshops designed to teach essential selfdefense skills for real-world scenarios.

Specifications

- Duration: 90 minutes per session.
- Covers situational awareness, escape techniques, and defensive maneuvers.
- Available for individuals and groups (corporate or personal).
- · Women-only sessions offered twice a month.



Weapons Training

Price: [\$150]/month

Focused instruction on the safe use of traditional martial arts weapons.

Specifications

- Duration: 2 classes per week, each lasting 1 hour.
- · Includes training in nunchaku, staffs, and swords.
- Emphasis on safety, control, and precision.
- Participants must complete a basic martial arts program prior to enrollment.

Quality Measures



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This section should explain how you maintain quality standards and consistently provide the highest quality services. It may include maintaining safety protocols, clean & safe facilities, student progress tracking, student-to-instructor ratio, etc.

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Sales And Marketing Strategies

Unique Selling Proposition (USP)

Pricing Strategy

Marketing strategies

Sales strategies

Customer retention



Writing the sales and marketing strategies section means a list of strategies you will use to attract and retain your clients.

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To create an effective introduction for your "Sales and Marketing Strategies" chapter, start by setting the stage within your specific industry or market.

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Start writing here..

Unique Selling Proposition (USP)

Help tip

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Define your business's USPs depending on the market you serve, the equipment you use, and the unique services you provide. Identifying USPs will help you plan your marketing strategies.

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Start writing here..

Pricing Strategy

Help tip

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Describe your pricing strategy—how you plan to price your training and stay competitive in the local market. You can mention any discounts you plan on offering to attract new customers to your business.

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Discuss your marketing strategies to market your services. You may include some of these marketing strategies in your business plan-social media marketing, brochures, content marketing, print marketing, etc.

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Marketing strategies

Online



Strong Digital Presence

Maintain active profiles on Facebook, Instagram, and Google My Business, including paid advertisements to target local audiences.



Email Marketing

Monthly newsletters, updates, and promotions sent to our subscribers.

Offline



Local Community Partnerships

Collaborate with schools, fitness centers, and community organizations to host joint events and build relationships.



Free Workshops

Conduct self-defense workshops and open-house events to attract potential customers and showcase our facilities.



Print Marketing

Distribute flyers and posters in local schools, gyms, and community centers.



Local Advertising

Advertise in local newspapers and on radio stations to reach a broader audience in [Westminster].



Outline the strategies you'll implement to maximize your sales. Your sales strategies may include direct sales calls, offering referral marketing, etc.

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Sales strategies



Trial Class Promotions

Offer one free trial class for prospective students to experience the program firsthand.



Referral Incentive Program

Existing members receive one free class for every new referral who enrolls.



Membership Packages

Introduce tiered memberships with added benefits like free workshops and access to exclusive training sessions.



Seasonal Promotions

Run special promotions during back-to-school season and New Year fitness resolutions



Describe your customer retention strategies and how you plan to execute them. For instance, introducing loyalty programs, discounts on annual membership, personalized service, etc.

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Customer retention



Loyalty Program

Reward long-term members with points that can be redeemed for discounts or merchandise



Personalized Service

Regular check-ins with students and tailored progress reports to enhance customer satisfaction.



Discounts on Annual Payments

Encourage annual subscriptions by offering significant discounts over monthly plans.



Exclusive Events

Organize member-only events such as sparring competitions and advanced workshops.



Feedback Channels

Provide a platform for members to share feedback and implement changes to improve their experience.

Operations Plan

Staffing & Training
Operational Process
Equipment & Tools



When writing the operations plan section, it's important to consider the various aspects of your business operations.

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To create an effective introduction for your "Operational Plan" chapter, start by emphasizing the pivotal role of efficient operations in the success of your business, underscoring how they directly impact the quality of services delivered.

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Start writing here..

Staffing & Training



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Mention your business's staffing requirements, including the number of employees or trainers needed. Include their qualifications, the training required, and the duties they will perform.

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Start writing here..

Operational Process



Help tip

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Outline the processes and procedures you will use to run your martial arts business. Your operational processes may include enrollment, class scheduling, training sessions, facility maintenance, member communication, etc.

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Equipment & Tools



○ Help tip

Include the list of equipment required for martial arts, such as punching bags, mats, training weapons, protective gear, training dummies, etc.

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Management Team

Founders/CEO

Key managers

Organizational structure

Compensation plan

Board of advisors



The management team section provides an overview of the individuals responsible for running your business plan.

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→ Warrior's Path Martial Arts

To craft an introduction for your "Management Team" chapter, begin by emphasizing the crucial role of leadership in the success of any business.

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Start writing here..

Founders/CEO



Help tip

Mention the founders and CEO of your martial arts business, and describe their roles and responsibilities in successfully running the business.

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Start writing here..



Ethan Brooks

Founder & Chief Executive Officer - ethan.brooks@example.com

Educational Background:

Ethan holds a Bachelor's degree in Business Administration from [State University].

Professional Background:

With over 10 years of experience in martial arts and business management, Ethan has trained in multiple disciplines, earning a 4th-degree black belt in karate and certifications in self-defense instruction.

Responsibilities:

Ethan oversees strategic planning, financial performance, training program development, and community partnerships. He is also involved in mentoring instructors and setting the academy's long-term vision.

Key managers



Introduce your management and key members of your team, and explain their roles and responsibilities.

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Start writing here..



Sarah Nguyen

Operations Manager - sarah.nguyen@example.com

Educational Background:

Sarah holds a Master's degree in Operations Management from [City University].

Professional Background:

Sarah has 8 years of experience managing fitness and wellness centers, with expertise in streamlining operations, enhancing customer satisfaction, and team management.

Responsibilities:

Sarah manages daily operations, including class scheduling, staff coordination, and member satisfaction. She also oversees facility maintenance and ensures compliance with safety standards.











Michael Ortiz

Head Instructor - michael.ortiz@example.com

Educational Background:

Michael earned a Bachelor's degree in Physical Education from [National College].

Professional Background:

Michael is a 5th-degree black belt in taekwondo with over 12 years of experience as an instructor and competitor. He has coached numerous students to victory in regional and national tournaments.

His background includes working with martial arts academies to develop training programs tailored to various skill levels.

Responsibilities:

Michael leads the instructional team, develops class curriculums, supervises training sessions, and mentors junior instructors. He also oversees the competitive training program.









Marketing Manager - rachel.kim@example.com

Educational Background:

Rachel holds a Bachelor's degree in Marketing from [Coastal State University].

Professional Background:

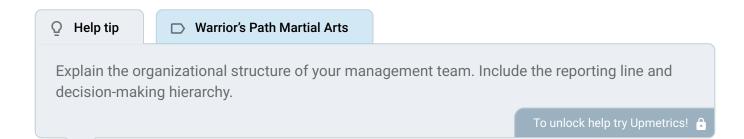
With 6 years of experience in digital marketing, Rachel has worked with fitness and wellness brands to develop effective marketing campaigns.

She specializes in social media strategy, content creation, and lead generation, successfully increasing membership enrollment for her previous clients by 20% annually.

Responsibilities:

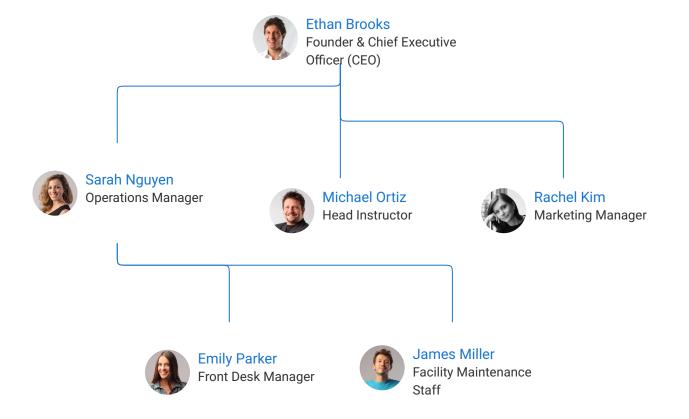
Rachel manages the academy's digital presence, creates marketing campaigns, coordinates local advertising efforts, and tracks enrollment growth.

Organizational structure

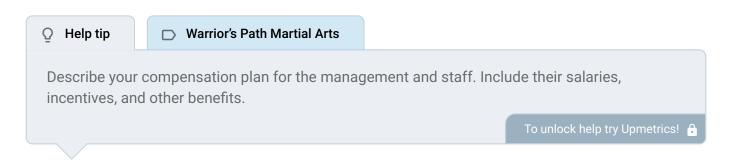


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Organization chart



Compensation plan



Mentioning advisors or consultants in your business plans adds credibility to your business idea.

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Board of advisors



Grandmaster Alan Chen Martial Arts Advisor

With over 30 years of martial arts experience, Alan advises on curriculum development and competition preparation.



Emily Sanchez Legal Advisor

A licensed attorney with expertise in small business law, Emily ensures compliance with licensing, safety, and employment regulations.

Financial Plan

Profit & loss statement

Cash flow statement

Balance sheet

Break-even Point

Financing needs



When writing the financial plan section of a business plan, it's important to provide a comprehensive overview of your financial projections for the first few years of your business, You may provide the following:

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→ Warrior's Path Martial Arts

To create an effective introduction for your "Financial Plan" chapter, begin by stressing the critical role of a well-structured financial plan in the success of your venture.

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Start writing here..



Describe details such as projected revenue, operational costs, and service costs in your projected profit and loss statement. Make sure to include your business's expected net profit or loss.

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Profit & loss statement

	2024	2025	2026
Revenue	\$435,261.70	\$1,061,955.50	\$1,972,645.40
Martial Arts Classes	\$90,000	\$90,000	\$90,000

	2024	2025	2026
Unit Sales	600	600	600
Unit Price	\$150	\$150	\$150
Personal Training Sessions	\$19,200	\$19,200	\$19,200
Total Hours	240	240	240
Hourly Price	\$80	\$80	\$80
Membership Fees	\$326,061.70	\$952,755.50	\$1,863,445.40
Users	816	1,948	3,622
Recurring Charges	\$50	\$50	\$50
Cost Of Sales	\$304,963.09	\$336,297.78	\$381,832.27
General Costs	\$304,963.09	\$336,297.78	\$381,832.27
Training Equipment Costs	\$13,200	\$13,200	\$13,200
Martial Arts Uniforms	\$7,200	\$7,200	\$7,200
Maintenance of Training Gear	\$6,000	\$6,000	\$6,000
Instructor Costs	\$291,763.09	\$323,097.78	\$368,632.27
Instructor Salaries	\$270,000	\$270,000	\$270,000

	2024	2025	2026
Instructor Certification Fees	\$21,763.09	\$53,097.78	\$98,632.27
Revenue Specific Costs	\$0	\$0	\$0
Personnel Costs (Direct Labor)	\$0	\$0	\$0
Gross Margin	\$130,298.61	\$725,657.72	\$1,590,813.13
Gross Margin (%)	29.94%	68.33%	80.64%
Operating Expense	\$299,104.38	\$321,243.34	\$367,684.05
Payroll Expense (Indirect Labor)	\$229,200	\$229,200	\$229,200
Instructors	\$90,000	\$90,000	\$90,000
Head Martial Arts Instructor	\$42,000	\$42,000	\$42,000
Assistant Martial Arts Instructors	\$48,000	\$48,000	\$48,000
Administrative Staff	\$62,400	\$62,400	\$62,400
Front Desk Receptionist	\$26,400	\$26,400	\$26,400
Studio Cleaning Staff	\$36,000	\$36,000	\$36,000

	2024	2025	2026
Marketing Team	\$76,800	\$76,800	\$76,800
Social Media Manager	\$33,600	\$33,600	\$33,600
Marketing Assistants	\$43,200	\$43,200	\$43,200
General Expense	\$59,904.37	\$92,043.33	\$138,484.02
Facility Costs	\$27,600	\$27,600	\$27,600
Rent for Martial Arts Studio	\$24,000	\$24,000	\$24,000
Electricity and Water Bills	\$3,600	\$3,600	\$3,600
Marketing Costs	\$28,104.37	\$60,243.33	\$106,684.02
Social Media Ads	\$21,763.09	\$53,097.78	\$98,632.27
Printed Marketing Materials	\$6,341.28	\$7,145.55	\$8,051.75
Administrative Costs	\$4,200	\$4,200	\$4,200
Management Software Subscription	\$1,800	\$1,800	\$1,800
Business Liability Insurance	\$2,400	\$2,400	\$2,400
Bad Debt	\$0	\$0	\$0
Amortization of Current Assets	\$10,000	\$0	\$0

	2024	2025	2026
EBITDA	(\$168,805.79)	\$404,414.36	\$1,223,129.05
Additional Expense	\$4,840.23	\$4,029.68	\$3,177.71
Long Term Depreciation	\$2,700	\$2,700	\$2,700
Gain or loss from Sale of Assets	\$0	\$0	\$0
EBIT	(\$171,505.79)	\$401,714.36	\$1,220,429.05
Interest Expense	\$2,140.22	\$1,329.70	\$477.71
EBT	(\$173,646.02)	\$400,384.68	\$1,219,951.34
Income Tax Expense / Benefit	\$0	\$0	\$0
Total Expense	\$608,907.72	\$661,570.82	\$752,694.06
Net Income	(\$173,646.02)	\$400,384.68	\$1,219,951.34
Net Income (%)	(39.89%)	37.70%	61.84%
Retained Earning Opening	\$0	(\$176,764.75)	\$213,619.93

	2024	2025	2026
Owner's Distribution	\$3,118.73	\$10,000	\$10,000
Retained Earning Closing	(\$176,764.75)	\$213,619.93	\$1,423,571.27



The cash flow for the first few years of your operation should be estimated and described in this section. This may include billing invoices, payment receipts, loan payments, and any other cash flow statements.

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Cash flow statement

	2024	2025	2026
Cash Received	\$435,261.70	\$1,061,955.50	\$1,972,645.40
Cash Paid	\$596,207.72	\$658,870.82	\$749,994.06
COS & General Expenses	\$364,867.49	\$428,341.14	\$520,316.35
Salary & Wages	\$229,200	\$229,200	\$229,200
Interest	\$2,140.22	\$1,329.70	\$477.71
Sales Tax	\$0	\$0	\$0
Income Tax	\$0	\$0	\$0

Net Cash From Operations (\$160,946.02) \$403,084.68 Assets Sell \$0 \$0 Assets Purchase \$25,000 \$0 Net Cash From Investments (\$25,000) \$0 Amount Received \$70,000 \$0 Loan Received \$50,000 \$0 Common Stock \$0 \$0 Preferred Stock \$0 \$0 Owner's Contribution \$20,000 \$0 Amount Paid \$18,960.98 \$26,652.80	2026
Assets Purchase \$25,000 \$0 Net Cash From Investments (\$25,000) \$0 Amount Received \$70,000 \$0 Loan Received \$50,000 \$0 Common Stock \$0 \$0 Preferred Stock \$0 \$0 Owner's Contribution \$20,000 \$0	\$1,222,651.34
Net Cash From Investments (\$25,000) \$0 Amount Received \$70,000 \$0 Loan Received \$50,000 \$0 Common Stock \$0 \$0 Preferred Stock \$0 \$0 Owner's Contribution \$20,000 \$0	\$0
Investments \$0 Amount Received \$70,000 \$0 Loan Received \$50,000 \$0 Common Stock \$0 \$0 Preferred Stock \$0 \$0 Owner's Contribution \$20,000 \$0	\$0
Loan Received \$50,000 \$0 Common Stock Preferred Stock \$0 \$0 Owner's Contribution \$20,000 \$0	\$0
Common Stock Preferred Stock \$0 \$0 Owner's Contribution \$20,000 \$0	\$0
Preferred Stock \$0 \$0 Owner's Contribution \$20,000 \$0	\$0
Owner's Contribution \$20,000 \$0	
	\$0
Amount Paid \$18.960.98 \$26.652.80	\$0
¥.5,555.55	\$27,504.96
Loan Capital \$15,842.26 \$16,652.78	\$17,504.96
Dividends & Distributions \$3,118.73 \$10,000	\$10,000
Net Cash From \$51,039.02 (\$26,652.80) Financing	(\$27,504.96)

	2024	2025	2026
Summary			
Starting Cash	\$0	(\$134,907)	\$241,524.88
Cash In	\$505,261.70	\$1,061,955.50	\$1,972,645.40
Cash Out	\$640,168.70	\$685,523.62	\$777,499.02
Change in Cash	(\$134,907)	\$376,431.88	\$1,195,146.38
Ending Cash	(\$134,907)	\$241,524.88	\$1,436,671.26



Create a projected balance sheet documenting your martial arts business's assets, liabilities, and equity.

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Balance sheet

	2024	2025	2026
Assets	(\$122,607)	\$251,124.88	\$1,443,571.26
Current Assets	(\$134,907)	\$241,524.88	\$1,436,671.26

	2024	2025	2026
Cash	(\$134,907)	\$241,524.88	\$1,436,671.26
Accounts Receivable	\$0	\$0	\$0
Inventory	\$0	\$0	\$0
Other Current Assets	\$0	\$0	\$0
Long Term Assets	\$12,300	\$9,600	\$6,900
Gross Long Term Assets	\$15,000	\$15,000	\$15,000
Accumulated Depreciation	(\$2,700)	(\$5,400)	(\$8,100)
Liabilities & Equity	(\$122,607.01)	\$251,124.89	\$1,443,571.27
Liabilities	\$34,157.74	\$17,504.96	\$0
Current Liabilities	\$16,652.80	\$17,504.96	\$0
Accounts Payable	\$0	\$0	\$0
Income Tax Payable	\$0	\$0	\$0
Sales Tax Payable	\$0	\$0	\$0
Short Term Debt	\$16,652.80	\$17,504.96	\$0
Long Term Liabilities	\$17,504.94	\$0	\$0
Long Term Debt	\$17,504.94	\$0	\$0

	2024	2025	2026
Equity	(\$156,764.75)	\$233,619.93	\$1,443,571.27
Paid-in Capital	\$0	\$0	\$0
Common Stock	\$0	\$0	\$0
Preferred Stock	\$0	\$0	\$0
Owner's Contribution	\$20,000	\$20,000	\$20,000
Retained Earnings	(\$176,764.75)	\$213,619.93	\$1,423,571.27
Check	\$0	\$0	\$0



Determine and mention your business's break-even point—the point at which your business costs and revenue will be equal. This exercise will help you understand how much revenue you need to generate to sustain or be profitable.

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Break-even Point

	2024	2025	2026
Starting Revenue	\$0	\$435,261.70	\$1,497,217.20

	2024	2025	2026
Revenue	\$435,261.70	\$1,061,955.50	\$1,972,645.40
sing Revenue	\$435,261.70	\$1,497,217.20	\$3,469,862.60
rting Expense	\$0	\$608,907.72	\$1,270,478.54
Expense	\$608,907.72	\$661,570.82	\$752,694.06
sing Expense	\$608,907.72	\$1,270,478.54	\$2,023,172.60
Break Even?	No	Yes	Yes
ak Even Month	0	Aug '25	0
ys Required	0	17 Days	0
ak Even Revenue	\$608,907.72	\$1,017,851.08	\$0
artial Arts Classes	\$0	\$146,750	\$0
ersonal Training	\$0	\$31,306.67	\$0
embership Fees	\$0	\$839,794.42	\$0
ak Even Units			

	2024	2025	2026
Personal Training Sessions	0	391	0
Membership Fees	0	1,498	0

Financing needs



Calculate costs associated with starting a martial arts business, and estimate your financing needs and how much capital you need to raise to operate your business. Be specific about your short-term and long-term financing requirements, such as investment capital or loans.

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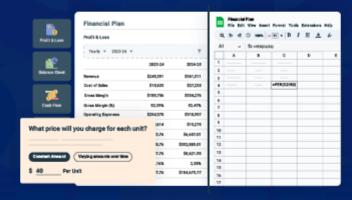
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9.

Appendix

Embed Link



When writing the appendix section, you should include any additional information that supports the main content of your plan. This may include financial statements, market research data, legal do

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Embed Link

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Mariia Yevlash

★ ★ ★ ★

Student, Sumy State University – Ukraine

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