

Dog Day Care

Home Away From Home Dog Day Care

Business Plan

[YEAR]





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Executive Summary

Business Overview

Management

Customers

Business Target



Before you think about how to start a Dog Daycare service, you must create a detailed Doc Daycare business plan. It will not only guide you in the initial phases of your startup but will also help you later of

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Business Overview



The Pet Nation Daycare Services Co will be located in the heart of Smethport – Pennsylvania in a neatly renovated and secured housing facility. We will be strategically located in one of the richest neighborhoods in the United States. The company will be licen To unlock help try Upmetrics! 🔒

Start writing here..

Management

The company will be initially launched as a small startup operating only in Pennsylvania. Dr. Bob will manage the overall operations of the company and will be assisted by his nephew Mike Bob, who is an MBA from Harvard and has served in various managing To unlock help try Upmetrics! 🔒

Start writing here..

Customers

□ Ex :: Pet Nation

The company aims to serve one of the richest residential zones of the United States. The community living in the region has an annual mean household income of \$593,454; hence, they can easily afford our quality services.

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Business Target

□ Ex :: Pet Nation

The company aims to provide the highest quality service to its customers and become the best daycare center in Pennsylvania within three years of its launch. Dr. Bob also plans to launch a few more centers in other cities as well.

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□ Ex :: Pet Nation

The target of the company can be achieved by fulfilling the following objectives:

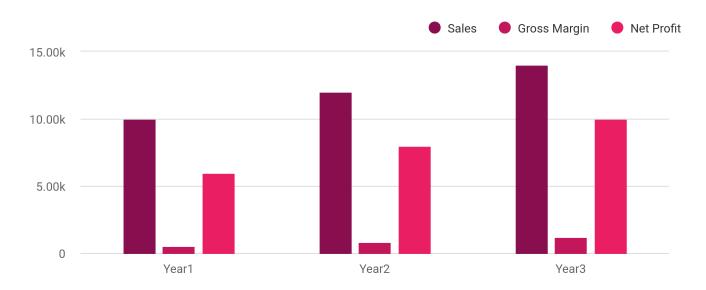
• To achieve the net profit margin of \$30 k per month by the end of the first year

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Objectives

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3 Year profit forecast



Financial Year	Sales	Gross Margin	Net Profit
Year1	10,000	500	6,000
Year2	12,000	800	8,000
Year3	14,000	1,200	10,000

□ Ex :: Pet Nation

The keys to the success of fulfilling our objectives and achieving our target are as follows:

Comprehensive planning of 'everything

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A

Keys to Success

Company Summary

Company Owner
Why the Business is being started
How the Business will be started
Financial Summary

Company Owner

Ex :: Pet Nation

The Dog Cave will be owned by Dr. Bob who has been in the veterinary and pet care industry for the last 20 years. Dr. Bob has been planning this startup for the last couple of years and hence perfectly knows how to open a dog daycare business and operate it to be a supplementation of the last couple of years.

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Why the Business is being started

□ Ex :: Pet Nation

Dr. Bob has always wanted to start a Pet Nation daycare business out of his love for dogs and had been planning for it for quite a time. But he finally decided to start this venture after receiving his share of wealth from his father recently. Starting this bus To unlock help try Upmetrics!

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How the Business will be started

□ Ex :: Pet Nation

The Dog Cave will be a bonded, insured, and licensed dog daycare business. Dr. Bob is nearly halfway through the process of acquiring a license for the company and has already procured a beautiful facility near the residential zone of the city. The facility was required to unlock help try Upmetrics!

Startup cost



Cost distribution	Amount
Expenses	1,550
Assets	1,800
Investment	2,050

Financial Summary

The detailed start-up requirements, start-up funding, start-up expenses, total assets, total funding required, total liabilities, total planned investment, total capital, and liabilities as forecasted by experts, is given below:

Start-up Expenses	Amount
Legal	\$72,500
Dog Beds	\$32,250
Dog Shampoos	\$62,875
Consultants	\$0
Insurance	\$32,750
Rent	\$222,500
Research and Development	\$32,750
Equipment Expenses	\$62,750
Signs	\$12,250

Start-up Expenses	Amount
Dog Chambers	\$27,500
Dog Food	\$22,000
TOTAL START-UP EXPENSES	\$580,125
Start-up Assets	\$0
Cash Required	\$322,500
Start-up Inventory	\$52,625
Other Current Assets	\$222,500
Long-term Assets	\$125,000
TOTAL ASSETS	\$121,875
Total Requirements	\$245,000
START-UP FUNDING	\$0
START-UP FUNDING	\$273,125
Start-up Expenses to Fund	\$121,875
Start-up Assets to Fund	\$195,000
TOTAL FUNDING REQUIRED	\$0
Assets	\$203,125
Non-cash Assets from Start-up	\$118,750
Cash Requirements from Start-up	\$0
Additional Cash Raised	\$118,750
Cash Balance on Starting Date	\$121,875
TOTAL ASSETS	\$0
Liabilities and Capital	\$0
Liabilities	\$0
Current Borrowing	\$0
Long-term Liabilities	\$0
Accounts Payable (Outstanding Bills)	\$0
Other Current Liabilities (interest-free)	\$0
TOTAL LIABILITIES	\$0

Start-up Expenses	Amount
Capital	\$0
Planned Investment	\$0
Investor 1	\$312,500
Investor 2	\$0
Other	\$0
Additional Investment Requirement	\$0
TOTAL PLANNED INVESTMENT	\$495,000
Loss at Start-up (Start-up Expenses)	\$113,125
TOTAL CAPITAL	\$121,875
TOTAL CAPITAL AND LIABILITIES	\$121,875
Total Funding	\$295,000

Services for customers

Products and services



If you are starting a Dog Daycare Business, you must focus on the services, you will provide to your customers. This sample business plan of Pet Nation will guide you on how to start your own dog daycard

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Our dog daycare center is primarily aimed to provide a place to dog-owners where they can leave their dogs anytime. We will take care of our customer's dogs while they are at work, or away on a vacation, or enjoying a weekend trip. Besides providing a sa

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Products and services



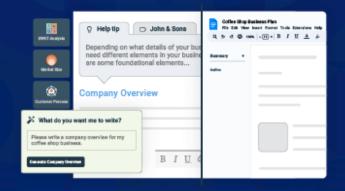


Upmetrics vs Business Plan Templates

You have a unique business with a distinct vision, and your business plan must reflect that.

Although it won't be possible with generic templates.







Upmetrics guided builder prompts you with tailored questions and helps answer them to create your business plan. You also have access to Al Assistant and other resources to seek guidance and ensure you're on the right track.

Start your planning today

Market Analysis

Market Trends

Marketing Segmentation

Potential Customers

Business Target

Product Pricing



The most deciding and important feature of a Dog Daycare business plan is an accurate marketing analysis. A perfect dog daycare company business plan is the one in which you have mentioned your ta

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The most important and difficult part of developing an effective dog daycare business plan was its accurate marketing analysis that's why Dr. Bob acquired the services of marketing experts. They not only helped him throughout the process but also showed him

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Market Trends

□ Ex :: Pet Nation

The pet industry is one of the few industries which have seen a consistent increase in revenue. According to the American Pet Products Association, the residents of the US spent a staggering amount of \$60.28 Billion in 2015, \$66.75 Billion in 2016, ar

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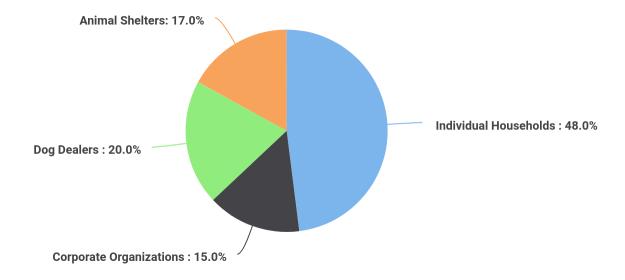
Marketing Segmentation

□ Ex :: Pet Nation

A startup must develop a good plan to market itself to its target customers. A successful and efficient marketing strategy can only be developed after we completely know our potential customers. That's why our marketing experts carried out extensive reg

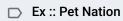
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Marketing share



Segments	Market share
Individual Households	48
Corporate Organizations	15
Dog Dealers	20
Animal Shelters	17

The detailed marketing segmentation of our target audience is as follows:



The biggest consumer of our services and products will be the community living in the residential zones of Pennsylvania. We will specifically target the neighborhood of East Lake Shore Drive which is also the location of our facility. The residential control of th

Individual Households

	Ev	Dot	Natio	n
1 /	LA	ГСІ	INALIO	ш

Many corporate organizations like police or security agencies also own a lot of detective dogs. We also plan to serve them by providing dog grooming, washing, and veterinary services.

Although these organizations also own trained staff for these purpose.

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Corporate Organizations

Start writing here..

□ Ex :: Pet Nation

There are also various dog dealers in the central business district of Pennsylvania city.

Although they a little far from our facility center but we have made a plan by which we can attract these dealers. We will arrange special transportation facilities

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Dog Dealers

Start writing here..

□ Ex :: Pet Nation

There are more than 3500 animal shelters in the United States for accommodating abandoned, stray, or lost animals. We also hope to target hundreds of animal shelters present in Pennsylvania for washing, grooming, and veterinary services. We will To unlock help try Upmetrics!

Animal Shelters

Potential Customers

The detailed market analysis of our potential customers is given in the following table:

Potential Customers	Growth	Year 1	Year 2	Year 3	Year 4	Year 5	CAGR
Individual Households	48%	22,334	32,344	43,665	52,544	66,432	10.00%
Corporate Organisations	23%	11,433	13,344	16,553	18,745	20,545	13.43%
Dog Dealers	18%	8,322	9,455	10,655	12,867	14,433	15.32%
Animal Shelters	13%	4,333	5,655	6,877	7,877	9,543	15.00%
Total	100%	46,422	60,798	77,750	92,033	110,953	9.54%

Business Target

We aim to become the best dog care business in Pennsylvania within the next three years. Our business target is to balance the cost of our startup within just three years of our launch.

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Product Pricing

□ Ex :: Pet Nation

We have priced our products and services in similar ranges as of our competitors. For daycare services, we have developed various plans for charging our customers such as per hour, per day, and per week plans. We will provide better services than our com

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Strategy

Competitive Analysis Sales Strategy



If you are going to start a dog daycare service business, and want to expose your business to a wider audience, there is a way that we call improving sales. For gaining a lead over your competitors, you

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Dr. Bob carried out extensive research and hired financial experts to help him develop an effective marketing and sales strategy for the startup. The experts made a detailed strategy for him to start a dog daycare business.

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Competitive Analysis

Ex :: Pet Nation

We have a really tough competition because there are several other dog daycare centers in Pennsylvania, many of them are established for decades. But still, Dr. Bob is positive that our company will beat all of the competitors within no time. Our competiti

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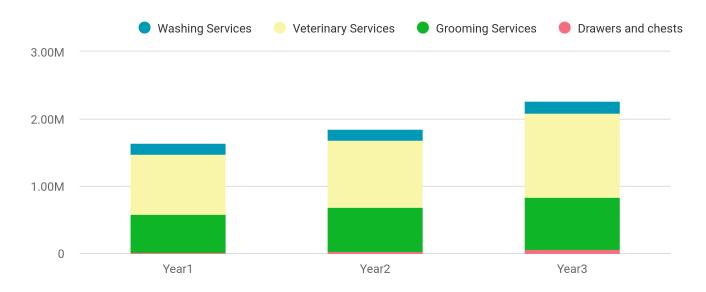
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Sales Strategy

We believe that people will always leave their dogs with us if they use our service even for once. Considering the market demand and the quality of our services, our sales pattern is expected to increase with years. By analyzing our market segmentation strategy, q

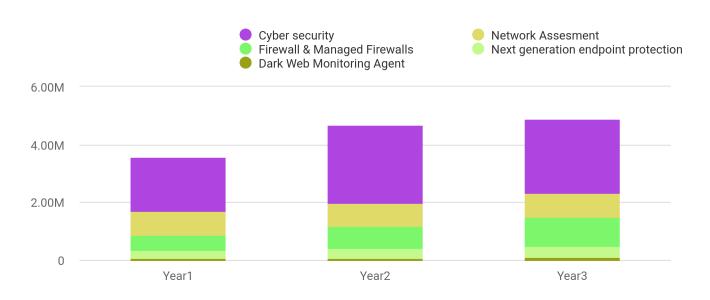
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Sales Yearly



Financial Year	Washing Services	Veterinary Servic	Grooming Services	Drawers and ches
Year1	158,745	895,665	568,654	12,451
Year2	164,548	1,004,512	658,457	24,578
Year3	186,541	1,245,587	784,512	56,452

Sales Forecast



Financial Year	Cyber security	Network Asse	Firewall & Man	Next generatio	Dark Web Mon
Year1	1,887,030	802,370	539,320	265,450	78,512
Year2	2,680,320	815,430	770,230	322,390	85,451
Year3	2,588,240	823,540	1,002,310	393,320	98,754

The detailed information about sales forecast, total unit sales, total sales is given in the following table.

Unit Sales	Year 1	Year 2	Year 3
Washing Services	187,330	260,320	258,240
Veterinary Services	802,370	815,430	823,540
Grooming Services	539,320	770230	1,002,310
Drawers and chests	265,450	322,390	393,320
Daycare Services	1,435,320	1,250,430	1,762,450
Training Services	134,240	394,340	842,230
TOTAL UNIT SALES	3,364,030	3,813,140	5,082,090
Unit Prices	Year 1	Year 2	Year 3
Washing Services	\$140.00	\$150.00	\$160.00
Veterinary Services	\$600.00	\$800.00	\$1,000.00
Grooming Services	\$700.00	\$800.00	\$900.00
Drawers and chests	\$650.00	\$750.00	\$850.00
Daycare Services	\$140.00	\$120.00	\$100.00
Training Services	\$1,150.00	\$1,300.00	\$1,450.00
Sales			
Washing Services	\$214,800	\$274,000	\$333,200
Veterinary Services	\$120,050	\$194,500	\$268,500
Grooming Services	\$50,110	\$71,600	\$93,000
Drawers and chests	\$139,350	\$194,600	\$249,850
Daycare Services	\$62,350	\$72,300	\$82,250
Training Services	\$229,500	\$365,500	\$501,500
TOTAL SALES			
Direct Unit Costs	Year 1	Year 2	Year 3
Washing Services	\$0.70	\$0.80	\$0.90
Veterinary Services	\$0.40	\$0.45	\$0.50
Grooming Services	\$0.30	\$0.35	\$0.40

Unit Sales	Year 1	Year 2	Year 3
Drawers and chests	\$3.00	\$3.50	\$4.00
Daycare Services	\$0.70	\$0.75	\$0.80
Training Services	\$3.00	\$3.50	\$4.00
Direct Cost of Sales			
Washing Services	\$98,300	\$183,000	\$267,700
Veterinary Services	\$66,600	\$119,900	\$173,200
Grooming Services	\$17,900	\$35,000	\$52,100
Drawers and chests	\$19,400	\$67,600	\$115,800
Daycare Services	\$27,700	\$69,200	\$110,700
Training Services	\$64,200	\$224,700	\$385,200
Subtotal Direct Cost of Sales	\$294,100	\$699,400	\$1,104,700

Personnel plan

Company Staff
Average Salary of Employees



After knowing the basics of how to start a dog daycare business, the most important step is to hire hard-working, skilled, and honest professionals to assist you in running your business. Here is the same

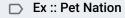
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Dr. Bob acquired the services of a Human Resource Manager for helping him develop a personnel plan to open a dog daycare business. He developed the following personnel plan for the staff needed for the dog daycare center along with their average s To unlock help try Upmetrics! 🔒

Start writing here..

Company Staff



Dr. Spencer will manage the overall operations of the daycare center. The company will initially hire the following people

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Average Salary of Employees

The following table shows the forecast data about employees and their salaries for next three years.

Personnel	Year 1	Year 2	Year 3
Accountant	\$45,000	\$52,000	\$59,000
Sales and Marketing Executives	\$145,000	\$152,000	\$159,000
Workers for Dog Services	\$410,000	\$440,000	\$480,000
Workers for Facility	\$55,000	\$65,000	\$75,000
Drivers	\$60,000	\$63,300	\$70,000
Front Desk Officer	\$20,000	\$23,300	\$30,000
Salesperson	\$10,000	\$12,000	\$15,000

Personnel	Year 1	Year 2	Year 3
Total Salaries	\$745,000	\$807,600	\$888,000

Financial Plan

Important Assumptions

Brake-even Analysis

Projected Profit and Loss

Pro Forma Cash Flow

Pro Forma Balance Sheet

Business Ratio Analysis



If you are going to start your own dog daycare business, then make sure you will pay special attention to your financial plan. Your financial plan should include the details about how well you manage your

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Mr. Bob with his nephew Mike developed the financial plan for his business. Mike, being a financial expert, helped him through all the problems encountered in this phase. The problem wasn't about how to open your own daycare business but the problem To unlock help try Upmetrics! 🔒

Start writing here..

Important Assumptions

The company's financial projections are forecasted on the basis of the following assumptions. These assumptions are quite conservative and are also expected to show deviation but to a limited level such that the company's major financial strategy will not be affected.

	Year 1	Year 2	Year 3
Plan Month	1	2	3
Current Interest Rate	10,00%	11,00%	12,00%
Long-term Interest Rate	10,00%	10,00%	10,00%
Tax Rate	26,42%	27,76%	28,12%
Other	0	0	0

Brake-even Analysis

Monthly Units Break-even	5530
Monthly Revenue Break-even	\$159 740
Assumptions:	
Average Per-Unit Revenue	\$260,87
Average Per-Unit Variable Cost	\$0,89
Estimated Monthly Fixed Cost	\$196 410

Projected Profit and Loss

	2024	2025	2026
Revenue	\$183,327.55	\$332,481.90	\$609,034.60
Dog Boarding Services	\$39,793.75	\$71,469.75	\$128,350
Unit Sales	1,592	2,859	5,134
Unit Price	\$25	\$25	\$25
Dog Grooming Services	\$75,916.80	\$152,762.85	\$307,383.75
Unit Sales	1,687	3,395	6,831
Unit Price	\$45	\$45	\$45
Dog Training Sessions	\$67,617	\$108,249.30	\$173,300.85
Unit Sales	1,503	2,406	3,851
Unit Price	\$45	\$45	\$45
Cost Of Sales	\$12,406.04	\$19,015.60	\$30,802.58
General Costs	\$12,406.04	\$19,015.60	\$30,802.58
Dog Care Supplies	\$6,203.02	\$9,507.80	\$15,401.29
Dog Food	\$2,536.46	\$2,858.16	\$3,220.59
Grooming Supplies	\$3,666.56	\$6,649.64	\$12,180.70
Facility Costs	\$6,203.02	\$9,507.80	\$15,401.29
Utility Costs	\$2,536.46	\$2,858.16	\$3,220.59
Maintenance	\$3,666.56	\$6,649.64	\$12,180.70
Revenue Specific Costs	\$0	\$0	\$0
Personnel Costs (Direct Labor)	\$0	\$0	\$0
	\$170,921.51		

	2024	2025	2026
Gross Margin (%)	93.23%	94.28%	94.94%
Operating Expense	\$191,580.40	\$201,199.20	\$214,923.16
Payroll Expense (Indirect Labor)	\$172,764	\$176,219.28	\$179,743.56
Administrative Staff	\$52,260	\$53,305.20	\$54,371.28
Manager	\$33,000	\$33,660	\$34,333.20
Receptionist	\$19,260	\$19,645.20	\$20,038.08
Care staff	\$72,192	\$73,635.84	\$75,108.48
Dog Trainer	\$26,400	\$26,928	\$27,466.56
Caregiver	\$45,792	\$46,707.84	\$47,641.92
Support Staff	\$48,312	\$49,278.24	\$50,263.80
Cleaner	\$25,200	\$25,704	\$26,218.08
Maintenance Worker	\$23,112	\$23,574.24	\$24,045.72
General Expense	\$18,816.40	\$24,979.93	\$35,179.60
Facility-Related Expenses	\$10,710.97	\$13,328.53	\$17,362.92
Rent	\$8,877.70	\$10,003.71	\$11,272.57
Utilities	\$1,833.27	\$3,324.82	\$6,090.35
Operational Expenses	\$5,003.96	\$6,897.61	\$10,116.16
Insurance	\$3,170.69	\$3,572.79	\$4,025.81
Marketing	\$1,833.27	\$3,324.82	\$6,090.35
Miscellaneous	\$3,101.47	\$4,753.79	\$7,700.52
Office Supplies	\$1,268.20	\$1,428.97	\$1,610.17
Professional Services	\$1,833.27	\$3,324.82	\$6,090.35
Bad Debt	\$0	\$0	\$0

2024	2025	2026
\$0	\$0	\$0
(\$20,658.89)	\$112,267.09	\$363,308.88
\$17,038.93	\$15,104.77	\$13,051.31
\$11,892	\$11,892	\$11,892
\$0	\$0	\$0
(\$32,550.89)	\$100,375.09	\$351,416.88
\$5,146.94	\$3,212.76	\$1,159.29
(\$37,697.82)	\$97,162.32	\$350,257.57
\$0	\$0	\$0
\$221,025.37	\$235,319.58	\$258,777.03
(\$37,697.82)	\$97,162.32	\$350,257.57
(20.56%)	29.22%	57.51%
\$0	(\$46,697.82)	\$41,464.50
\$9,000	\$9,000	\$4,000
(\$46,697.82)	\$41,464.50	\$387,722.07
2024	2025	2026
\$183,327.55	\$332,481.90	\$609,034.60
	(\$20,658.89) \$17,038.93 \$11,892 \$0 (\$32,550.89) \$5,146.94 (\$37,697.82) \$0 \$221,025.37 (\$37,697.82) (20.56%) \$0 \$9,000 (\$46,697.82)	(\$20,658.89) \$112,267.09 \$17,038.93 \$15,104.77 \$11,892 \$11,892 \$0 \$0 (\$32,550.89) \$100,375.09 \$5,146.94 \$3,212.76 (\$37,697.82) \$97,162.32 \$0 \$0 \$221,025.37 \$235,319.58 (\$37,697.82) \$97,162.32 \$0 (\$46,697.82) \$9,000 \$9,000 (\$46,697.82) \$41,464.50

	2024	2025	2026
Cash Paid	\$209,133.37	\$223,427.59	\$246,885.05
COS & General Expenses	\$31,222.44	\$43,995.54	\$65,982.18
Salary & Wages	\$172,764	\$176,219.28	\$179,743.56
Interest	\$5,146.94	\$3,212.76	\$1,159.29
Sales Tax	\$0	\$0	\$0
Income Tax	\$0	\$0	\$0
Net Cash From Operations	(\$25,805.82)	\$109,054.31	\$362,149.55
Assets Sell	\$0	\$0	\$0
Assets Purchase	\$270,000	\$0	\$0
Net Cash From Investments	(\$270,000)	\$0	\$0
Amount Received	\$150,000	\$0	\$0
Loan Received	\$100,000	\$0	\$0
Common Stock	\$0	\$0	\$0
Preferred Stock	\$0	\$0	\$0
Owner's Contribution	\$50,000	\$0	\$0
Amount Paid	\$40,359.35	\$42,293.51	\$39,347.12
Loan Capital	\$31,359.34	\$33,293.52	\$35,347.14
Dividends & Distributions	\$9,000	\$9,000	\$4,000
Net Cash From Financing	\$109,640.65	(\$42,293.51)	(\$39,347.12)
Summary			
Starting Cash	\$0	(\$186,165.17)	(\$119,404.37)

	2024	2025	2026
Cash In	\$333,327.55	\$332,481.90	\$609,034.60
Cash Out	\$519,492.72	\$265,721.10	\$286,232.17
Change in Cash	(\$186,165.17)	\$66,760.80	\$322,802.43
Ending Cash	(\$186,165.17)	(\$119,404.37)	\$203,398.06

2024

2025

\$0

Pro Forma Balance Sheet

	2024	2025	2020
Assets	\$71,942.83	\$126,811.63	\$437,722.06
Current Assets	(\$186,165.17)	(\$119,404.37)	\$203,398.06
Cash	(\$186,165.17)	(\$119,404.37)	\$203,398.06
Accounts Receivable	\$0	\$0	\$0
Inventory	\$0	\$0	\$0
Other Current Assets	\$0	\$0	\$0
Long Term Assets	\$258,108	\$246,216	\$234,324
Gross Long Term Assets	\$270,000	\$270,000	\$270,000
Accumulated Depreciation	(\$11,892)	(\$23,784)	(\$35,676)
Liabilities & Equity	\$71,942.84	\$126,811.64	\$437,722.07
Liabilities	\$68,640.66	\$35,347.14	\$0
Current Liabilities	\$33,293.52	\$35,347.14	\$0
Accounts Payable	\$0	\$0	\$0
Income Tax Payable	\$0	\$0	\$0
Sales Tax Payable	\$0	\$0	\$0
Short Term Debt	\$33,293.52	\$35,347.14	\$0

\$35,347.14

Long Term Liabilities

\$0

2026

	2024	2025	2026
Long Term Debt	\$35,347.14	\$0	\$0
Equity	\$3,302.18	\$91,464.50	\$437,722.07
Paid-in Capital	\$0	\$0	\$0
Common Stock	\$0	\$0	\$0
Preferred Stock	\$0	\$0	\$0
Owner's Contribution	\$50,000	\$50,000	\$50,000
Retained Earnings	(\$46,697.82)	\$41,464.50	\$387,722.07
Check	\$0	\$0	\$0

Business Ratio Analysis

	Year 1	Year 2	Year 3	Industry Profile
Sales Growth	4,35%	30,82%	63,29%	4,00%
Percent of Total Assets				
Accounts Receivable	5,61%	4,71%	3,81%	9,70%
Inventory	1,85%	1,82%	1,79%	9,80%
Other Current Assets	1,75%	2,02%	2,29%	27,40%
Total Current Assets	138,53%	150,99%	163,45%	54,60%
Long-term Assets	-9,47%	-21,01%	-32,55%	58,40%
TOTAL ASSETS	100,00%	100,00%	100,00%	100,00%
Current Liabilities	4,68%	3,04%	2,76%	27,30%
Long-term Liabilities	0,00%	0,00%	0,00%	25,80%
Total Liabilities	4,68%	3,04%	2,76%	54,10%
NET WORTH	99,32%	101,04%	102,76%	44,90%
Percent of Sales				
Sales	100,00%	100,00%	100,00%	100,00%

	Year 1	Year 2	Year 3	Industry Profile
Gross Margin	94,18%	93,85%	93,52%	0,00%
Selling, General & Administrative Expenses	74,29%	71,83%	69,37%	65,20%
Advertising Expenses	2,06%	1,11%	0,28%	1,40%
Profit Before Interest and Taxes	26,47%	29,30%	32,13%	2,86%
Main Ratios				
Current	25,86	29,39	32,92	1,63
Quick	25,4	28,88	32,36	0,84
Total Debt to Total Assets	2,68%	1,04%	0,76%	67,10%
Pre-tax Return on Net Worth	66,83%	71,26%	75,69%	4,40%
Pre-tax Return on Assets	64,88%	69,75%	74,62%	9,00%
Additional Ratios	Year 1	Year 2	Year 3	
Net Profit Margin	19,20%	21,16%	23,12%	N.A.
Return on Equity	47,79%	50,53%	53,27%	N.A.
Activity Ratios				
Accounts Receivable Turnover	4,56	4,56	4,56	N.A.
Collection Days	92	99	106	N.A.
Inventory Turnover	19,7	22,55	25,4	N.A.
Accounts Payable Turnover	14,17	14,67	15,17	N.A.
Payment Days	27	27	27	N.A.
Total Asset Turnover	1,84	1,55	1,26	N.A.
Debt Ratios				
Debt to Net Worth	0	-0,02	-0,04	N.A.
Current Liab. to Liab.	1	1	1	N.A.
Liquidity Ratios				
Net Working Capital	\$120 943	\$140 664	\$160 385	N.A.
Interest Coverage	0	0	0	N.A.
Additional Ratios				
Assets to Sales	0,45	0,48	0,51	N.A.

	Year 1	Year 2	Year 3	Industry Profile
Current Debt/Total Assets	4%	3%	2%	N.A.
Acid Test	23,66	27,01	30,36	N.A.
Sales/Net Worth	1,68	1,29	0,9	N.A.
Dividend Payout	0	0	0	N.A.



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