## Art Gallery

Bringing Joy of Creativity

## Business <br> Plan

[YEAR]

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## CONFIDENTIAL

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## Executive Summary

## The Financing

Mission Statement
Management Team
Sales Forecasts
Expansion Plan


Start Writing here...

## The Financing



## Mission Statement



TIP

The Company was founded by John Doe. Mr. Doe has more than 10 years of experience in the art brokering industry. Through his expertise, he will be able to bring the operations of the business to profitability within its first year of operations.

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## Sales Forecasts

Mr. Doe expects a strong rate of growth at the start of operations. Below are the expected financials over the next three years.

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3 Year profit forecast


## Expansion Plan

The Founder expects that the business will aggressively expand during the first three years of operation. Mr. Doe intends to implement marketing campaigns that will effectively target individuals and art collectors within the target market.

## Company Overview

Ownership
Purpose of starting A Business
How the Business will be started
Funding Required
Management Equity
Exit Strategy

## Ownership

Art Valley, Inc. The Company is registered as a corporation in the State of New York. It is owned by John Doe, a renowned American artist, entrepreneur, and art collector. John has numerous ancient and precious artworks in his possession, making him one of the richest artists in tho IInitod Ctotoc Inhn has produced abstract and photorealistic paintings

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## Purpose of starting A Business



John had been painting his entire life. He left his studies after completing highschool to pursue his passion for art. Within the next 20 years, he had made himself a name in art but he came to the limelight in 2004 when his famous painting 'The Weeping Laugh' was sold for $\$ 13$ Million Cinno thon Inhn ic counted among one of the best artists of the moder To unlock help try Upmetrics! :

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Startup cost


## Funding Required

The detailed start-up requirements, start-up funding, start-up expenses, total assets, total funding required, total liabilities, total planned investment, total capital, and liabilities as forecasted by experts, is given below:

| Start-up Expenses | Amount |
| :--- | :--- |
| Legal | $\$ 75,500$ |
| Consultants | $\$ 0$ |
| Insurance | $\$ 62,750$ |
| Rent | $\$ 22,500$ |
| Research and Development | $\$ 42,750$ |
| Expended Equipment | $\$ 42,750$ |
| Signs | $\$ 1,250$ |
| TOTAL START-UP EXPENSES | $\$ 247,500$ |
| Start-up Assets | $\$ 0$ |


| Start-up Expenses | Amount |
| :---: | :---: |
| Cash Required | \$322,500 |
| Start-up Inventory | \$52,625 |
| Other Current Assets | \$222,500 |
| Long-term Assets | \$125,000 |
| TOTAL ASSETS | \$121,875 |
| Total Requirements | \$245,000 |
| START-UP FUNDING | \$0 |
| START-UP FUNDING | \$273,125 |
| Start-up Expenses to Fund | \$121,875 |
| Start-up Assets to Fund | \$195,000 |
| TOTAL FUNDING REQUIRED | \$0 |
| Assets | \$203,125 |
| Non-cash Assets from Start-up | \$118,750 |
| Cash Requirements from Start-up | \$0 |
| Additional Cash Raised | \$118,750 |
| Cash Balance on Starting Date | \$121,875 |
| TOTAL ASSETS | \$0 |
| Liabilities and Capital | \$0 |
| Liabilities | \$0 |
| Current Borrowing | \$0 |
| Long-term Liabilities | \$0 |
| Accounts Payable (Outstanding Bills) | \$0 |
| Other Current Liabilities (interest-free) | \$0 |
| TOTAL LIABILITIES | \$0 |
| Capital | \$0 |
| Planned Investment | \$0 |
| Investor 1 | \$312,500 |
| Investor 2 | \$0 |
| Other | \$0 |


| Start-up Expenses | Amount |
| :--- | :--- |
| Additional Investment Requirement | $\$ 0$ |
| TOTAL PLANNED INVESTMENT | $\$ 695,000$ |
| Loss at Start-up (Start-up Expenses) | $\$ 313,125$ |
| TOTAL CAPITAL | $\$ 221,875$ |
| TOTAL CAPITAL AND LIABILITIES | $\$ 221,875$ |
| Total Funding | $\$ 265,000$ |

## Management Equity



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## Exit Strategy



If the business is very successful, Mr. Doe may seek to sell the business to a third party for a significant earnings multiple. Most likely, the Company will hire a qualified business broker to sell the business on behalf of the Art Valley. Based on historical numbers, the business could fetch n caloc nromium of un to 4 times earnings.

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## Products and Services

Before starting an Art Gallery Business, you must take many things into consideration such as you must consider what types of art services will you be providing to your customers. Deciding your services is extremely important since it helps you plan other components of your business so make sure to consider it before you think about how to start an art To unlock help try Upmetrics! :

Art Valley will be an open art gallery where artists can put their artworks on display and tourists or visitors can view them. We will provide the following services to our esteemed customers:

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## Start Writing here...

TIP

We will primarily auction or sell the artworks of John and other artists as well as John's prestigious collection which is expected to drive the most of our revenue. Any artist from all over the world can put his/her artwork for display at our art gallery on the condition that a fixed royalty (somvino fool will ho doduntod from the amount of purchase of that artwork by any

## Auction Services

## Start writing here...



We will provide an artwork exhibition or display service to the tourists and art lovers. Anyone can enter the gallery and can enjoy the mesmerizing pieces of arts by purchasing an entry ticket throughout the weekend except the first Saturday of every month.

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## Exhibition Services

Start writing here...


TIP
This service will be purely provided for the promotion of various cultural products in this modern-day computerized world. Art Valley does not aim to generate any revenue from it except for the revenue needed for its selfsustainability. The prices of these crafts will be set to minimal ac mocsiblo so as to promote them. Initially, these handicrafts w To unlock help try Upmetrics! :

## Cultural Handicrafts

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Finally, visitors can also buy various art-related products either for themselves or for their artist friends and family members.

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## Art Shop

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## 4

## Market Analysis

Market Trends
Industry Analysis
Marketing Segmentation
Business Target
Product Pricing


#### Abstract

The most important component of an effective Art Gallery business plan is its accurate marketing analysis. If you are starting on a smaller scale, you can do marketing analysis yourself by taking help from this art gallery business plan sample or other art gallery business plans available online.


## Market Trends

The arts \& culture market, in general, is a very diverse market. It is estimated that each year about 1.94 billion U.S. dollars are spent by consumers on arts and culture-related goods in the United States as of 2013. Among these contributors are the government (federal, state, and lanall) foundotinno nthor non-profit organizations, corporations, and private p To unlock help try Upmetrics! :

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## Industry Analysis



The direct sale of art in the United States is a $\$ 4$ billion dollar a year industry that consists of 6,300 companies that operate galleries country wide. The industry also provides jobs to more than 25,000 Americans and generates annual payrolls of $\$ 631$ million dollars. The growth of thic inductro hac remained in line with that of the growth of the gener: To unlock help try Upmetrics! :

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## Marketing Segmentation

Our target market is the community living nearby at the 30 minutes' drive from our gallery and the corporate sector located in the Central Business District of the city. The community consists of all types of people from varying backgrounds. As per the financial position, nearly half nf the nommunity hac 2 monthly income ranging from $\$ 30 \mathrm{k}$ to $\$ 40 \mathrm{k}$ while n

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| Segments | Market share |
| :--- | :--- |
| Residential Community | 48 |
| Government Institutions | 20 |
| Corporate Sector | 32 |

The detailed marketing segmentation of our target audience is as follows:

|  | The first category of our customers includes the community residing in the residential zones of the city at a 30 minutes' drive from our gallery. The residential community is extremely diverse comprising of people belonging to various age groups and varying needs. This custom loving middle-aged persons, presents many opportu |
| :---: | :---: |

## Residential Community

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The second category comprises various government institutions including federal, state, and local level institutions. These government organizations often take great interest in purchase unique artworks for displaying in their institutions, hence they will also contribute to our revanuo

Government Institutions
Start writing here...

The second-biggest consumer of our services will be the corporate sector located in the Central Business District of the city. There are hundreds of local, national, and multinational businesses and companies located within a 15 km radius of our office. It has been found that the corporato contnr acnonially tho higher executives, usually has a great interest in art

## Corporate Sector

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The detailed market analysis of our potential customers is given in the following table:

| Potential <br> Customers | Growth | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | CAGR |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Residential <br> Community | $48 \%$ | 22,334 | 32,344 | 43,665 | 52,544 | 66,432 | $10.00 \%$ |
| Government <br> Institutions | $18 \%$ | 11,433 | 13,344 | 16,553 | 18,745 | 20,545 | $13.43 \%$ |
| Corporate Sector | $34 \%$ | 18,322 | 19,455 | 20,655 | 22,867 | 24,433 | $15.32 \%$ |
| Total | $100 \%$ | 52,089 | 65,143 | 80,873 | 94,156 | 111,410 | $9.54 \%$ |

## Business Target

We aim to become one of the biggest art galleries in the city within the next five years of our startup. Our main business targets to be achieved as milestones over the course of the next three years are as follows:

- To achieve the net profit margin of $\$ 100 \mathrm{k}$ per

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## Product Pricing



> Product and service pricing is one of the most important factors in deciding the strategy of a startup. Selecting the price for the services is a difficult task because one has to attract customers while yielding a profit at the same time. These two things cannot be achieved at the same timo and tho nnlo, wov nut ic to select a compromised trade-off or balance betwe To unlock help try Upmetrics! \&

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## Sales Strategy

Competitive Analysis
Sales Strategy
Sales Forecast

$$
\begin{gathered}
\text { Like marketing analysis, sales strategy is also an important component of a } \\
\text { steam art gallery business plan. After identifying the market trends, the market } \\
\text { demand, and the potential customers of the startup, the next step is to develop } \\
\text { an ingenious strategy to attract those customers toward us. John carried out } \\
\text { extensive research about various marketing and adr To unlock help try Upmetrics! : }
\end{gathered}
$$

## Competitive Analysis

TIP
Art Industry is one of the biggest industries of the United States. Considering the unique and dynamic nature of this industry, one has to introduce something innovative before even thinking about how to start an art business. That's why John has already made preparations for entering the nomnotition inductru of event management. Our biggest competitive edge $c$

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Start Writing here...

Sales Strategy


Start Writing here...

## Sales Forecast



Start Writing here...

## Sales Forecast for 3 Years



Financial Year Auction Services Exhibition Servic... Cultural handicra... Art Shop

| Year1 | 158745 | 895665 | 568654 | 12451 |
| :--- | :--- | :--- | :--- | :--- |
| Year2 | 164548 | 1004512 | 658457 | 24578 |
| Year3 | 186541 | 1245587 | 784512 | 56452 |

The detailed information about sales forecast, total unit sales, total sales is given in the following table:

|  | Year 1 | Year 2 | Year 3 |
| :--- | :--- | :--- | :--- |
| Unit Sales |  |  |  |
| Auction Services | $1,873,300$ | $2,603,200$ | $2,582,400$ |
| Exhibition Services | 802,370 | 815,430 | 823,540 |
| Cultural Handicrafts | 539,320 | 770230 | $1,002,310$ |
| Art Shop | 265,450 | 322,390 | 393,320 |


|  | Year 1 | Year 2 | Year 3 |
| :---: | :---: | :---: | :---: |
| TOTAL UNIT SALES | 3,480,440 | 4,511,250 | 4,801,570 |
| Unit Prices |  |  |  |
| Auction Services | \$140,000.00 | \$150,050.00 | \$160.00 |
| Exhibition Services | \$600.00 | \$800.00 | \$1,000.00 |
| Cultural Handicrafts | \$700.00 | \$800.00 | \$900.00 |
| Art Shop | \$650.00 | \$750.00 | \$850.00 |
| Sales |  |  |  |
| Auction Services | \$2,180,000 | \$2,740,000 | \$3,300,000 |
| Exhibition Services | \$120,050 | \$194,500 | \$268,500 |
| Cultural Handicrafts | \$50,110 | \$71,600 | \$93,000 |
| Art Shop | \$139,350 | \$194,600 | \$249,850 |
| TOTAL SALES |  |  |  |
| Direct Unit Costs |  |  |  |
| Auction Services | \$0.70 | \$0.80 | \$0.90 |
| Exhibition Services | \$0.40 | \$0.45 | \$0.50 |
| Cultural Handicrafts | \$0.30 | \$0.35 | \$0.40 |
| Art Shop | \$3.00 | \$3.50 | \$4.00 |
| Direct Cost of Sales |  |  |  |
| Auction Services | \$983,000 | \$1,830,000 | \$2,677,000 |
| Exhibition Services | \$66,600 | \$119,900 | \$173,200 |
| Cultural Handicrafts | \$17,900 | \$35,000 | \$52,100 |
| Art Shop | \$19,400 | \$67,600 | \$115,800 |
| Subtotal Direct Cost of Sales | \$294,100 | \$699,400 | \$1,104,700 |

# Organisational And Personnel Plan 

Corporate Organization
Company Staff
Average Salary of Employees

You have to plan everything before you even think about how to open an art gallery. The personnel plan is also an important component of an art gallery business plan since it gives you an estimate of the staff required for your startup as well as the costs incurred on their salaries. So, make sure to duly consider it before thinking about how to start an aut To unlock help try Upmetrics! \&

## Corporate Organization



## Company Staff



TIP

John will act as the General Manager of the Art Valley while he will initially hire the following people for the startup:

- 1 Accountant to maintain financial records
- 2 Sales Executives responsible for marketing

Start Writing here...

## Average Salary of Employees

The following table shows the forecast data about employees and their salaries for the next three years.

|  | Year 1 | Year 2 | Year 3 |
| :--- | :--- | :--- | :--- |
| Accountant | $\$ 85,000$ | $\$ 95,000$ | $\$ 105,000$ |
| Sales Executives | $\$ 85,000$ | $\$ 92,000$ | $\$ 109,000$ |
| Auctioneer | $\$ 41,000$ | $\$ 44,000$ | $\$ 48,000$ |
| Art Shop Manager | $\$ 16,600$ | $\$ 17,300$ | $\$ 18,000$ |
| Cleaners | $\$ 350,000$ | $\$ 420,000$ | $\$ 590,000$ |
| Assistants | $\$ 600,000$ | $\$ 633,000$ | $\$ 700,000$ |
| Inventory Manager | $\$ 63,300$ | $\$ 70,000$ | $\$ 76,700$ |
| Front Desk Officer | $\$ 20,000$ | $\$ 23,300$ | $\$ 30,000$ |
| Security Officers | $\$ 400,000$ | $\$ 450,000$ | $\$ 520,000$ |
| Total Salaries | $\$ 1,175,900$ | $\$ 1,299,600$ | $\$ 1,571,700$ |

## 7

## Financial Plan

Important Assumptions
Brake-even Analysis
Projected Profit and Loss
Projected Cash Flow
Projected Balance Sheet
Business Ratios

## Important Assumptions

The financial projections of the company are forecasted on the basis of the following assumptions. These assumptions are quite conservative and are expected to show deviation but to a limited level such that the company's major financial strategy will not be affected.

|  | Year 1 | Year 2 | Year 3 |
| :--- | :--- | :--- | :--- |
| Plan Month | 1 | 2 | 3 |
| Current Interest Rate | $10,00 \%$ | $11,00 \%$ | $12,00 \%$ |
| Long-term Interest Rate | $10,00 \%$ | $10,00 \%$ | $10,00 \%$ |
| Tax Rate | $26,42 \%$ | $27,76 \%$ | $28,12 \%$ |
| Other | 0 | 0 | 0 |
|  |  |  |  |
| Brake-even Analysis |  |  |  |
| Monthly Units Break-even |  |  |  |
| Monthly Revenue Break-even |  | $\$ 530$ |  |
| Assumptions: |  |  |  |
| Average Per-Unit Revenue |  | $\$ 260,87$ |  |
| Average Per-Unit Variable Cost |  | $\$ 0,89$ |  |
| Estimated Monthly Fixed Cost |  | $\$ 196410$ |  |

## Projected Profit and Loss

|  | Year 1 | Year 2 | Year 3 |
| :--- | :--- | :--- | :--- |
| Sales | $\$ 309069$ | $\$ 385934$ | $\$ 462799$ |
| Direct Cost of Sales | $\$ 15100$ | $\$ 19153$ | $\$ 23206$ |
| Other | $\$ 0$ | $\$ 0$ | $\$ 0$ |


|  | Year 1 | Year 2 | Year 3 |
| :--- | :--- | :--- | :--- |
| TOTAL COST OF SALES | $\$ 15100$ | $\$ 19153$ | $\$ 23206$ |
| Gross Margin | $\$ 293969$ | $\$ 366781$ | $\$ 439593$ |
| Gross Margin \% | $94,98 \%$ | $94,72 \%$ | $94,46 \%$ |
| Expenses | $\$ 138036$ | $\$ 162898$ | $\$ 187760$ |
| Payroll | $\$ 1850$ | $\$ 2000$ | $\$ 2150$ |
| Sales and Marketing and Other Expenses | $\$ 2070$ | $\$ 2070$ | $\$ 2070$ |
| Depreciation | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| Leased Equipment | $\$ 4000$ | $\$ 4250$ | $\$ 4500$ |
| Utilities | $\$ 1800$ | $\$ 1800$ | $\$ 1800$ |
| Insurance | $\$ 6500$ | $\$ 7000$ | $\$ 7500$ |
| Rent | $\$ 34510$ | $\$ 40726$ | $\$ 46942$ |
| Payroll Taxes | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| Other | $\$ 188766$ | $\$ 220744$ | $\$ 252722$ |
| Total Operating Expenses | $\$ 105205$ | $\$ 146040$ | $\$ 186875$ |
| Profit Before Interest and Taxes | $\$ 107275$ | $\$ 148110$ | $\$ 188945$ |
| EBITDA | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| Interest Expense | $\$ 26838$ | $\$ 37315$ | $\$ 47792$ |
| Taxes Incurred | $\$ 78367$ | $\$ 108725$ | $\$ 139083$ |
| Net Profit | $300 \%$ | $39,32 \%$ | $48,64 \%$ |
| Net Profit/Sales |  |  |  |

Profit Yearly


Gross Margin Yearly


## Projected Cash Flow

| Cash Received | Year 1 | Year 2 | Year 3 |
| :---: | :---: | :---: | :---: |
| Cash from Operations |  |  |  |
| Cash Sales | \$40 124 | \$45046 | \$50 068 |
| Cash from Receivables | \$7 023 | \$8610 | \$9 297 |
| SUBTOTAL CASH FROM OPERATIONS | \$47 143 | \$53651 | \$59 359 |
| Additional Cash Received |  |  |  |
| Sales Tax, VAT, HST/GST Received | \$0 | \$0 | \$0 |
| New Current Borrowing | \$0 | \$0 | \$0 |
| New Other Liabilities (interest-free) | \$0 | \$0 | \$0 |
| New Long-term Liabilities | \$0 | \$0 | \$0 |
| Sales of Other Current Assets | \$0 | \$0 | \$0 |
| Sales of Long-term Assets | \$0 | \$0 | \$0 |
| New Investment Received | \$0 | \$0 | \$0 |
| SUBTOTAL CASH RECEIVED | \$47 143 | \$53 651 | \$55 359 |
| Expenditures from Operations |  |  |  |
| Cash Spending | \$21 647 | \$24 204 | \$26 951 |
| Bill Payments | \$13539 | \$15 385 | \$170 631 |
| SUBTOTAL SPENT ON OPERATIONS | \$35 296 | \$39 549 | \$43 582 |
| Additional Cash Spent |  |  |  |
| Sales Tax, VAT, HST/GST Paid Out | \$0 | \$0 | \$0 |
| Principal Repayment of Current Borrowing | \$0 | \$0 | \$0 |
| Other Liabilities Principal Repayment | \$0 | \$0 | \$0 |
| Long-term Liabilities Principal Repayment | \$0 | \$0 | \$0 |
| Purchase Other Current Assets | \$0 | \$0 | \$0 |
| Purchase Long-term Assets | \$0 | \$0 | \$0 |
| Dividends | \$0 | \$0 | \$0 |
| SUBTOTAL CASH SPENT | \$35 296 | \$35 489 | \$43882 |
| Net Cash Flow | \$11551 | \$13167 | \$15683 |


| Cash Received | Year 1 | Year 2 | Year 3 |
| :--- | :--- | :--- | :--- |
| Cash Balance | $\$ 21823$ | $\$ 22381$ | $\$ 28239$ |

## Projected Balance Sheet

| Assets | Year 1 | Year 2 | Year 3 |
| :---: | :---: | :---: | :---: |
| Current Assets |  |  |  |
| Cash | \$184 666 | \$218525 | \$252 384 |
| Accounts Receivable | \$12613 | \$14 493 | \$16 373 |
| Inventory | \$2980 | \$3 450 | \$3 920 |
| Other Current Assets | \$1 000 | \$1 000 | \$1 000 |
| TOTAL CURRENT ASSETS | \$201259 | \$237468 | \$273 677 |
| Long-term Assets |  |  |  |
| Long-term Assets | \$10 000 | \$10 000 | \$10 000 |
| Accumulated Depreciation | \$12420 | \$14 490 | \$16560 |
| TOTAL LONG-TERM ASSETS | \$980 | \$610 | \$240 |
| TOTAL ASSETS | \$198839 | \$232978 | \$267 117 |
| Current Liabilities |  |  |  |
| Accounts Payable | \$9 482 | \$10 792 | \$12 102 |
| Current Borrowing | \$0 | \$0 | \$0 |
| Other Current Liabilities | \$0 | \$0 | \$0 |
| SUBTOTAL CURRENT LIABILITIES | \$9 482 | \$10 792 | \$12 102 |
| Long-term Liabilities | \$0 | \$0 | \$0 |
| TOTAL LIABILITIES | \$9 482 | \$10 792 | \$12 102 |
| Paid-in Capital | \$30 000 | \$30 000 | \$30 000 |
| Retained Earnings | \$48651 | \$72636 | \$96621 |
| Earnings | \$100 709 | \$119555 | \$138401 |
| TOTAL CAPITAL | \$189 360 | \$222 190 | \$255 020 |
| TOTAL LIABILITIES AND CAPITAL | \$198839 | \$232 978 | \$267 117 |
| Net Worth | \$182 060 | \$226 240 | \$270 420 |

Business Ratios

|  | Year 1 | Year 2 | Year 3 | Industry Profile |
| :---: | :---: | :---: | :---: | :---: |
| Sales Growth | 4,35\% | 30,82\% | 63,29\% | 4,00\% |
| Percent of Total Assets |  |  |  |  |
| Accounts Receivable | 5,61\% | 4,71\% | 3,81\% | 9,70\% |
| Inventory | 1,85\% | 1,82\% | 1,79\% | 9,80\% |
| Other Current Assets | 1,75\% | 2,02\% | 2,29\% | 27,40\% |
| Total Current Assets | 138,53\% | 150,99\% | 163,45\% | 54,60\% |
| Long-term Assets | -9,47\% | -21,01\% | -32,55\% | 58,40\% |
| TOTAL ASSETS | 100,00\% | 100,00\% | 100,00\% | 100,00\% |
| Current Liabilities | 4,68\% | 3,04\% | 2,76\% | 27,30\% |
| Long-term Liabilities | 0,00\% | 0,00\% | 0,00\% | 25,80\% |
| Total Liabilities | 4,68\% | 3,04\% | 2,76\% | 54,10\% |
| NET WORTH | 99,32\% | 101,04\% | 102,76\% | 44,90\% |
| Percent of Sales |  |  |  |  |
| Sales | 100,00\% | 100,00\% | 100,00\% | 100,00\% |
| Gross Margin | 94,18\% | 93,85\% | 93,52\% | 0,00\% |
| Selling, General \& Administrative Expenses | 74,29\% | 71,83\% | 69,37\% | 65,20\% |
| Advertising Expenses | 2,06\% | 1,11\% | 0,28\% | 1,40\% |
| Profit Before Interest and Taxes | 26,47\% | 29,30\% | 32,13\% | 2,86\% |
| Main Ratios |  |  |  |  |
| Current | 25,86 | 29,39 | 32,92 | 1,63 |
| Quick | 25,4 | 28,88 | 32,36 | 0,84 |
| Total Debt to Total Assets | 2,68\% | 1,04\% | 0,76\% | 67,10\% |
| Pre-tax Return on Net Worth | 66,83\% | 71,26\% | 75,69\% | 4,40\% |
| Pre-tax Return on Assets | 64,88\% | 69,75\% | 74,62\% | 9,00\% |
| Additional Ratios | Year 1 | Year 2 | Year 3 |  |
| Net Profit Margin | 19,20\% | 21,16\% | 23,12\% | N.A. |
| Return on Equity | 47,79\% | 50,53\% | 53,27\% | N.A. |


|  | Year 1 | Year 2 | Year 3 | Industry Profile |
| :--- | :--- | :--- | :--- | :--- |
| Activity Ratios | 4,56 | 4,56 | 4,56 | N.A. |
| Accounts Receivable Turnover | 92 | 99 | 106 | N.A. |
| Collection Days | 19,7 | 22,55 | 25,4 | N.A. |
| Inventory Turnover | 14,17 | 14,67 | 15,17 | N.A. |
| Accounts Payable Turnover | 27 | 27 | 27 | N.A. |
| Payment Days | 1,84 | 1,55 | 1,26 | N.A. |
| Total Asset Turnover | 0 | $-0,02$ | $-0,04$ | N.A. |
| Debt Ratios | 1 | 1 | 1 | N.A. |
| Debt to Net Worth | $\$ 120943$ | $\$ 140664$ | $\$ 160385$ | N.A. |
| Current Liab. to Liab. | 0 | 0 | 0 | N.A. |
| Liquidity Ratios |  |  |  |  |
| Net Working Capital | 0,45 | 0,48 | 0,51 | N.A. |
| Interest Coverage | $4 \%$ | $3 \%$ | $2 \%$ | N.A. |
| Additional Ratios | 23,66 | 27,01 | 30,36 | N.A. |
| Assets to Sales | 1,68 | 1,29 | 0,9 | N.A. |
| Current Debt/Total Assets | 0 | 0 | 0 | N.A. |
| Acid Test | Sales/Net Worth |  |  |  |
| Dividend Payout |  |  |  |  |

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